

> The Journey Continues



DEAR FRIENDS OF MERIDIAN,



It's hard to believe more than 20 years have passed since I arrived at Meridian. In those days, it was Comprehensive Mental Health Services and we had roughly 250 employees serving patients in just three counties. As my tenure with Meridian comes to an end, I can't help but reflect on the journey we have been on together – a journey that begins with whole-person health.

Whole-person health created a culture in which we no longer saw the health of our patients as separate "parts" but rather as a combination of interdependent elements that work together in harmony. It's how we've created a true "medical home" where treatments, medications, doctors, and social workers are coordinated seamlessly to address the full spectrum of health.

Our passion for whole-person health is how we arrived to where we are today – serving over 40,000 patients across more than 40 counties throughout Indiana. In this year's annual report, you will read many examples of our commitment to whole-person health including how we've expanded rural healthcare access, opened new service lines, and developed new processes and fine-tuned our craft to better serve our patients.

This journey will continue long after I am gone and I could not be more confident in our new CEO, Seth Warren and his ability to lead the charge after me. Seth joins Meridian with more than 30 years of healthcare experience. Most recently, Seth served as President and CEO of Riverview Health, a health system in Noblesville, with two hospitals and more than 25 locations in Hamilton County overseeing services in imaging, fitness, primary medical care, and immediate and specialty-care facilities.

As you all know, Meridian has been an extraordinary cap to my life's work and it gives me great joy to know what we've done together will help, even in a small way, to launch this wonderful organization onto its next chapter. Like the cover of this report says, the journey continues. My heart is full. I wish you all great success.

Hach & MI

Hank A. Milius President/CEO Meridian Health Services

WELCOME

This past year we have continued our journey of creating healthier communities by expanding access to care, offering new service lines, addressing vital mental health concerns, and improving and providing better quality of care. Our dedicated Meridian team has worked together to provide our whole-person health services to rural and underserved communities while enhancing the patient experience. Meridian's impact continues to grow as we work to make our communities healthier through a focus on whole-person health.

Meridian's "Whole-Person" Healthcare provides integration of:

PHYSICAL

Our physical health services include a vast range of primary medical care specialties including - Family Medicine, Pediatrics, Dental, Women's Health OB/GYN, Internal Medicine, and School Health Clinics. Meridian continues to expand to meet the needs of communities throughout Indiana. Our telehealth services also play a large part in expanding access to care for patients.

Mental wellness and physical well-being go hand-in-hand. Meridian offers a full spectrum of behavioral health services that include Psychiatry, Counseling, Inpatient/Outpatient Therapy, Addictions and Recovery, Children and Family Programs, and Crisis Services. We also provide Home and School-Based Programs, Skill Building, and Mental Health programs for those with intellectual and developmental disorders.

Social health is another vital part of whole-person health and interdependent of one's environment. Healthier people create healthier communities. The Suzanne Gresham Center Child Advocacy Center for abused children, HIV Non-Medical Case Management, Foster Care Adoption, Supported Housing Programs, and other Meridian community resources help enable those in need to become independent, overcome challenges, and grow.



MFNTAL

Expansion of Integrated Healthcare

Meridian's focus on whole-person health creates a medical home in which patients can receive the care they need all under one roof to obtain optimal health. Expanding access to care, adding service lines, and collaborating with other healthcare experts are all a part of Meridian's commitment to treating the whole-person.



Meridian's Expansions Into Rural Areas Take Center Stage

Meridian Health Services opened new offices in Marion and Portland in 2023. As we continue to expand we are reaching underserved communities that are in need of access to vital health services. Our overall objective is to keep the continuum of care intact - which includes integrating all services - primary medical care and behavioral health all under one roof creating a true medical home for our patients. Both locations offer primary medical care, dental, and behavioral health services allowing for doctors, dentists, and therapist to work together to meet the needs of each patient.

Meridian Patients Benefit From an In-House Pharmacy, Meridian Health Rx

Meridian Health Rx is Meridian's newest service line which aims to improve the patient experience, expand access to essential health services, and lower costs of medications. With locations now in Muncie, Richmond, and Anderson – and more coming in late 2023 and early 2024 – Meridian patients can enjoy improved continuity of care between their healthcare provider and pharmacy.





School-Based Health Clinics (SBHC) Grow

Meridian has a long history providing behavioral health services for years to now over 300 schools throughout Indiana. Recently, Meridian spearheaded a new concept of creating on-site school-based health clinics that offer both primary medical care and behavioral health to help broaden access to much needed services for students, faculty, and the community at large. Meridian initiated clinics with Muncie Community Schools in 2020, and has since opened school-based health clinics at Anderson Community Schools, Richmond Community Schools, and Union School Corporation. In 2023, services will be available at the Anderson Preparatory Academy, Jay County Schools, and Frankfort Community Schools.

346 SCHOOLS

PARTNER WITH MERIDIAN TO BRING SERVICES TO **STUDENTS**



New and Expanded Collaborations with Lutheran Health Network

Growth also means collaboration, and in 2022 Meridian found In March, Meridian and Lutheran Health Network of paths in an expanded partnership with Lutheran Health Network Meridia Bluffton expanded their in Fort Wayne. The new Fort Wayne location includes outpatient partnership by providing primary medical care with family practice physicians and Lutheran Health Physicians pediatrics, as well as access to Meridian's hallmark behavioral care women's health services at physicians, nurse practitioners, therapists, and addiction services. a new location. This is not the first collaboration with Lutheran Health in this area. In 2020, In the future, Meridian expects to expand services at this location to also provide dental, pharmacy services, and the maternal Meridian began overseeing two primary medical care practices providing pediatrics and internal medicine. treatment program.

67,500 PATIENT VISITS

WERE PROVIDED BY THE MERIDIAN

SCHOOL-BASED HEALTH CLINIC AT

MUNCIE COMMUNITY SCHOOLS IN FISCAL YEAR 2023.





Rising to the Moment

Mental health has become an increasingly important topic of discussion as mental health concerns and suicide rates among people of all ages have increased in recent years. Meridian Health Services has risen to the moment by shedding light on the mental health crisis and resources available for help through community events.

MERIDIAN COMMUNITY HEALTH Speaker Series

Community Speaker Series

Kevin Hines and Chris Herren captivated the Speaker Series 2022 audiences with their personal testimonies of strength and resilience. Our Muncie event welcomed Kevin Hines who shared his personal account of jumping from the Golden Gate Bridge, surviving, and then dedicating his life to helping others who are struggling with mental health. Richmond and Lafayette events were held featuring Chris Herren, former NBA player, who shared his personal testimony of addiction and recovery.



Speaker Series, now in its sixth year, is part of a public awareness campaign, pairing high-profile individual speakers with a panel of Meridian experts, and local and statewide professionals who discuss what's being done to stem the tide. At Meridian, our integrated care system and its health clinics stretch across Indiana. We use that reach to promote community awareness and shine a light on relevant and timely topics.







SCHOOL Clinics



56 PERCENT

OF INDIANA'S YOUTH THAT HAD A MAJOR DEPRESSIVE EPISODE DID NOT RECEIVE MENTAL HEALTH SERVICES IN THE PAST YEAR. MERIDIAN IS WORKING TO HELP STEM THE TIDE OF THIS STARTLING STATE STATISTIC.

Rialzo XII Raises Funds for Meridian's School-Based Clinics

Rialzo XII returned once more in 2023, and hundreds of Meridian's friends, stakeholders, and advocates helped Meridian raise dollars for its school-based clinics, focusing on the nationwide mental health crisis among our youth. The school-based health clinics, a collaborative partnership with Meridian and community schools, expands Meridian's mission of "whole-person" health integrating physical, mental, and social well-being all housed in a health center within the school. In addition to services provided to students by the school nurse, this partnership provides primary medical care, behavioral, and social healthcare services to students and their families, as well as the general public.

"Wonderland: Nothing's Impossible," was the theme of Rialzo and is symbolic of the many changes and trials children face. Often, growing up feels like you are traveling down a rabbit hole that is dark and filled with mystery. For some, the rabbit hole may include issues at home, bullies, inadequate access to healthcare, and more that leave a child desperately seeking "Wonderland." The purpose with a party put school-based health clinics center stage to raise funds for the vital services it provides. Additionally, Meridian's President and CEO, Hank Milius, received the 2023 Spirit of Meridian Award, noting his legacy of whole-person health at Meridian.



Better Serving Our Community

Providing quality healthcare starts with continuously seeking new ways to improve patient outcomes, expand access to care, and collaborate with other healthcare organizations to create a true medical home for our patients.

Meridian Recognized by Division of **Mental Health and Addictions**

Meridian Health Services was recognized for its quality of behavioral health services and assessments by the state of Indiana's Division of Mental Health and Addictions (DMHA). The survey conducted in January 2023, assessed the full spectrum of Meridian's behavioral health processes including human resources, credentialing, training, quality, and medical records.

Meridian Health Services is one of 24 designated Community Mental Health Centers in the state of Indiana. The Division of Mental Health and Addictions sets care standards and provides funding support for Community Mental Health Centers. The positive result of this survey is a testament to the work Meridian is doing in the communities it serves. The report summarized treatment and documentation within Meridian's behavioral health and addictions/recovery programs, including the Maternal Treatment Program, to be "Excellent."

203 BABIES BORN

BY MERIDIAN WOMEN'S **HEALTH PROVIDERS. ZERO BABIES WERE BORN WITH NEONATAL ABSTINENCE** SYNDROME BY MOTHERS IN THE MATERNAL TREATMENT PROGRAM



Community Collaborations

Meridian Health Services collaborated with a number of local universities and high schools to help provide opportunities for students interested in or studying various healthcare related fields. Collaborations help improve the outcomes of future medical professionals, in turn improving the health of our communities, and also help us provide new opportunities to our patients and practices.

Collaborations include:

- Indiana University Family Medicine residency students completed clinical rotations at MeridianMD – Convenience Care locations to provide acute urgent care needs.
- Muncie Area Career Center and Anderson Area Career Center students were provided dental internships to become Dental Assistants.
- Indiana University Dental School collaborated to host senior students in the Doctor of Dental Surgery program.



Community Health Quality Recognition Badges Awarded

Meridian Health Services received four quality recognition awards from the Health Resources and Services Administration (HRSA), an increase of two badges compared to the previous year. These prestigious badges recognize health centers that have made notable quality improvement achievements in the areas of access, health equity, health information technology, and COVID-19 public health emergency response. Meridian was recognized with the following badges: Access Enhancer, Advancing Health Information Technology for Quality, Health Disparities Reducer, and Patient Centered Medical Home.



11,025 PATIENTS

WERE SEEN BY MERIDIAN HEALTH PEDATRICS PRIME-TIME IN MUNCIE FOR URGENT CARE NEEDS 7 DAYS PER WEEK INCLUDING NIGHTS AND WEEKENDS.







Thank you to all of our generous supporters and donors for helping make Meridian's programs and services available to all who are in need.

CORPORATE GIVING

THE PARTNERS SOCIETY (LIFETIME CASH GIVING AS OF JUNE 30, 2023)

Ivy Tech Community

College

DIAMOND SOCIETY \$250,000+

Community Foundation of Muncie and Delaware County, Inc., The

First Merchants Corporation

North Central Health Services, Inc.

PLATINUM SOCIETY \$100.000 - \$249.999

1816 Wealth Management Partners of Raymond James

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Indiana Michigan Power

GOLD SOCIETY \$50,000 - \$99,999

Ball State University Coldwell Banker Real Estate Group

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IU Health Ball Memorial Hospital Muncie Power Products, Inc. University Dermatology

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SILVER SOCIETY \$25,000 - \$49,999

3D Company, Inc. American Electric Power Foundation Complete Masonry Services, Inc. CS Kern, Inc.

Jay Crew Landscape, Inc. Pridemark Construction, Jarden) Inc. Northwest Bank Scherrer Construction, Inc. Finvi Sight & Sound Production Toyota of Muncie Hospital Wee Wisdom Union **BRONZE SOCIETY** Reid Health \$10,000 - \$24,999 American Health Networl Eye Specialists S.J. Dalton, Inc. Arc of Indiana The Star Press (Courtyard) Unified Group Services, A-son's Construction, Inc. Inc. Ball State University University Avenue Dental Foundation Verallia / Ardagh Group Blue & Company, LLC Warner Supply **Caesars** Enterprise Wealth Strategies Services, LLC Cairnstone Financial, LLC Cardinal CPA Group **COPPER SOCIETY UP TO \$9.999** City of Muncie 32 Nebo Business Park, Damar Services, Inc. LLC Delaware Glass & Mirror A Better Way Services, Company, Inc.. Inc. Ed's Carpet **AAA** Interstate Transportation, LLC Genoa Healthcare Foundation Aaron M. Henderson Law Greg Hubler Automotive Office, LLC Group Acadia Healthcare Ivy Tech Foundation ACE Construction & Leland C. Wilhoite, DDS, Remodeling P.C. Ace Sign Systems, Inc. MainStreet Capital Action Technologies Medical Consultants, PC Group ADVISA Midas Mid-West Metal Products AgBest of Muncie Company, Inc. Al-Anon Family Groups Mike King Heating &

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(Muncie) Chapter)

First Bank RIchmond First Choice for Women First Merchants Insurance First United Methodist Church Ministries, Inc. Foister's Flowers & Gifts Four Brothers Lawn Frank Brinkman Law, PC Fraternal Order of Police Friends of Pendleton Community Library Gannett Foundation



Charitable Community Outreach

Thousands of community members drove through Holidays at Gresham free light exhibit in December.

Hartford City Rotary Club Heidi J. Hale Designs, LLC Henry Poor Lumber **Company Flooring** Hill's Pet Nutrition Hoosier Flags, LLC Horizon Convention Indiana Association of Rehabilitation Facilities, Indiana Heart Gallery Inc. Consultants, LLC Indiana Youth Institute, Innovative Healthcare Real inter/section, LLC Interim Healthcare IronWorkers Local #292 James K. & Mary Jo Risk Family Foundation, Inc. Prevention Coalition Jay County Hospital

Карра Карра Карра Kappa Kappa (PSI

Repair

Hartford City Chamber of Kappa Kappa Kappa (Rushville) Karen's Essentials (doTerr Essential Oils) Keystone Consulting Services, Inc. Kia of Muncie Kishel Photography Klem Golf, Inc. Kohls Koinonia Class High Street MHS Indiana (Centene) Methodist Church Kramer Real Estate, LLC Kroger L.J. Stone Company, Inc. Lafayette Daybreak Rotary Lafayette Family Entertainment, LLC Lake Insurance Agency, Law Offices of John H. Brooke Learfield Communications, LLC LETRAA, Inc. LifeStream Services, Inc. Littler Diecast Corporation LTC Language Solutions Luke Messer for Congress Luke's Logic Lykins Counseling Clinic Machine Keys, Inc. Magna Powertrain Make My Donation, Inc Manor Bros Concrete Work, Inc. Martin Insurance Group Martin's Lawn Mower

Matrix Integration, LLC MDwise MedExpress Urgent Care PC, Inc. Meeks Mortuary, Inc. The Merchant Pro Merchants Bank of Indiana Mermaid Pools and Spas, Inc. Midwest POS Solutions, Inc Minnetrista Cultural Foundation, Inc. Miracle Lane Family Dentistry, PC Mitchell Farms Motivate Our Minds, Inc. Muncie Animal Shelter Muncie Civic & College Symphony Association, Inc. Muncie Civic Theater Muncie Community Schools Family Navigators Muncie Dragway Muncie Electrology Clinic Muncie Housing Authority Muncie Moms Demand Action Muncie Multi-Sport, Inc. Muncie Public Library Muncie-Delaware County Chamber of Commerce Mursix Corporation My Neighbor's House N & S Cleaning Service, Inc. NAMI West Central Indiana

Network for Good Newhouse & Newhouse Normandy Flower Shop, Inc North West Towing & Recovery Nurse - Family Partnership Office Ventures, Inc. Ohio Valley Gas Corporation One Call Renovations, LLC Open Door Health Services Optum Services, Inc. OTech Group PayPal Giving Fund Philip A. Howell, DVM Pointcare, LLC Polyair Corporation Portland Police Reserve Praxis Consulting, Inc. Project Leadership Propeller Marketing, LLC Quench Reid Home Health **Reids Electrical Service** Retina Consultants of Indiana & Ohio, PC Reynolds Farm Equipment Richmond Association of Realtors **Riverview Hospital Rosales Puente Services** Rosemary's Angels, LLC Rosenthall Orthodontics, PC Ross Education Center S. A. Boyce Corp S.A.Q. Exhaust, Inc. SABIC Salyer-Taylor, Inc. Samson Media

Charitable Community Outreach

Schott Auction Gallery

Meridian provided free dental care for children for Give Kids a Smile in Anderson and Richmond.

Second Base Properties, LLC United Way of Delaware Second Harvest Food Bank of East Central Indiana Shafer Leadership Academy Shockney Electric Skylight Leadership County Smith Consulting Valley Smith Insurance Services, Inc. Someday Is Today, LLC Thompson Insurance Group Sonitrol Security Systems of Muncie, LLC South Bend Police Athletic League, Inc. STAR Financial State Farm - Scott Metzler Agent State Farm: Kevin Mahan Sun Spray International Suzanne Reedy, DDS, PC Taylor Construction Telamon Corporation Thrive Credit Union Tisbest Philantrhopy **TLC Management** Tobacco Free Coalition Tomlinson Plumbing, Inc Trustee Townsend Corporation Trademark Title, Inc. Treasurer of Blackford County Troy Fisher's House of Pain Tucker Tree Service Tyler Wealth Management United Brotherhood of Carpenters & Joiners of America United Healthcare Services, Word Systems, Inc. Inc. United Way United Way Metro Chicago

Blackford Golf Club County, Inc. Boulder Falls Mini Golf and United Way of Greater BatZone Lafayette & Tippecano Brooks Davidson Lawn Care County Indiana, Inc. Buffalo Wild Wings United Way of Madison Burton Farm United Way of White Water By Hand & Fork Camp & Eat Boat-tique The University of Michigan Cardinal Hills Golf Course UP Development, LLC Casa Del Sol USI Insurance Services, LLC Clancy's Car Wash Utility Supply Company The Clubhouse at Accutech VanVleet Insurance Agency Colours Day Spa Venture Management Corp. Copper Safe Storage Vera Mae's, LTD The Cordial Cork Veritas Management Courtyard by Marriott Victory Honda Muncie The Villages of Indiana -Creation Museum Healthy Families Delaware Crestview Golf Club Wabash Center, Inc. Crystal Glass, Inc. Walgreens - The Good Coin Foundation Dandelions Flowers & Gifts Walls Furniture Delaware Country Club Wasson Nursery Dodd Technologies Wayne Bank & Trust, Donahue Gas Company **Emens Auditorium** Wayne County Township Escape Muncie F45 Training Muncie Wayne County Women's Roller Derby, LLC Fresh Thyme Market Wernle Youth & Family Ft. Wayne Tin Caps Treatment Center, Inc. Greek's Pizzeria White River Dental Care H&D Superent Whitewater Eye Center, LLC Hair & Nail Company, The Whitinger & Company, LLC HALO Specialty Gifts Winchester Lodge No. 1977 Harrah's Hoosier Park Women of the Moose Lodge Racing & Casino Winchester Holiday World & Splashin' Safari Workplace Service Huse Culinary Corporation Indiana Basketball Hall of YMCA of Muncie Fame Museum Yorktown Chamber of Indianapolis Motor Commerce Speedway Zach Craig for Prosecutor Indianapolis Zoo Inland Interior Design **GIFT-IN-KIND DONORS** Jason Wise's Green Clean A-Team Concessions Kentucky Kingdom & A1 for Fun Hurricane Bay Albany Golf Course Kirk's Bike Shop

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FISCAL YEAR 2023 INDIVIDUAL DONORS

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Hank and Terri Milius

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Knapp Supply

Restaurant

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Manager Marketing & Advertising

Dennis, Wenger & Abrell

FINANCIAL REPORT

July 1, 2022 – June 30, 2023

Revenue generated from serving 40,743 patients: Patient charges Federal, state and local government Investment earnings Other sources

We did not receive full payment from: Those unwilling or unable to pay Other contractual agreements

TOTAL FUNDS AVAILABLE

We applied our funds to: Wages, Benefits and Contractual payments for 1,083 employees Purchase services and supplies Facilities, operating costs and the provision for future services

TOTAL FUNDS APPLIED

Charitable Community Outreach



Meridian's 2022 Flu-Lapalooza free one-day flu shot event provided more than 1,100 flu shots to people across Indiana in 14 Meridian facilities, schools and churches, helping keep people and our communities healthier.





CEO

Coldwell Banker Real Estate Group Retired, Broker, CCIM

Estep-Doctor & Company President/CEO

Kevin Woehler **Technology Solutions** Director

Mark Hardwick First Merchants

Mike Lunsford

Benjamin Smith

\$147.220.000 \$105,420,000 \$22,240,000 \$1,980,000 \$17,580,000

(\$14,540,000) (\$10,400,000)

\$122,280,000

\$79,710,000 \$10.620.000 \$31.950.000

\$122,280,000





MERIDIAN HEALTH SERVICES LOCATIONS:

Muncie – Main Office 240 N. Tillotson Ave. 765-288-1928

Muncie - Annex 130 N. Tillotson Ave. 765-254-5356

Anderson 1547 Ohio Ave. 765-641-7499

Anderson 2010 Brentwood Dr. 765-393-0063

Bluffton 303 S. Main St. 866-306-2647

SPECIALTY CENTERS:

Meridian Addictions & Recovery Centers West Lafayette 2900 N. River Rd. 765-337-8855

Lafayette Home With Hope 1119 Ferry St. 765-807-0009

Women's Recovery

Home Muncie 1101 N. Wheeling Ave. 866-306-2647

Lafayette 920 N. 11th St. 765-742-3246

Suzanne Gresham Center **Children & Family Programs** Muncie 3620 W. White River Blvd. 765-288-1928

Meridian School Clinics Muncie Southside Middle School 1601 E. 26th St. 866-306-2647

Anderson **Compass Alternative** School 2010 Brentwood Dr. 765-393-0063

Connersville 707 W. 3rd St. 765-827-1164

Fort Wayne 2622 Lake Ave. 260-299-3160 Indianapolis

4755 Kingsway Dr., Ste 105 317-803-2270

Indianapolis 5230 E. Stop 11 Rd. 317-961-5173

Kokomo 424 E. Southway Blvd. 765-865-8914

8707 W. US Hwy. 36

Richmond High School

380 Hub Etchison Pkwy.

765-853-4441

Richmond

Muncie

Anderson

Bluffton

1547 Ohio Ave.

765-641-7499

1026 S. Main St.

Modoc

Lafayette 1500 Salem St. 765-250-9212

Marion 911 N. Western Ave. 765-573-5567

Michigan City 422 Franklin St., Ste F 219-688-1455

Mishawaka 1818 Went Ave. 574-254-0229

Mooresville 1001 Hadley Rd. 317-961-5161

New Castle 930 N. 14th St. 765-521-2450

Portland 931 W. Water St. 260-726-9348 Portland

406 W. Votaw St. 260-202-2204

Richmond - Adults 520 S. 9th St. 765-935-5390

Richmond - Children 2300 Chester Blvd. 765-983-2220

Dunkirk 1150 S. Main St. 765-768-3188

Fort Wayne 2622 Lake Ave. 260-299-3160

Indianapolis 4755 Kingsway Dr. 317-803-2270

Marion 911 N. Western Ave. 765-573-5567

Muncie 100 N. Tillotson Ave. 765-288-8770

New Castle 930 N. 14th St. 765-521-2450

Portland 406 W. Votaw St. 260-202-2204

Richmond 520 S. 9th St. 765-935-5390

Richmond 2300 Chester Blvd. 765-939-2395

Rushville 509 Conrad Harcourt Way 765-932-3699

Rushville

509 Conrad Harcourt Way 765-932-3699

Winchester 730 W. Washington St. 765-584-7820

MeridianMD **Convenience Care** Portland 500 W. Votaw St. 260-726-4350

Richmond 520 S. 9th St.

Pharmacy Anderson 1547 Ohio Ave. 765-227-1010

Muncie 205 N. Tillotson Ave. 765-215-2029

Richmond 520 S. 9th St. 765-200-4884

MERIDIAN HEALTH Services Physical. Mental. Social Well-Being.

CORPORATE ADDRESS:

240 N. Tillotson Ave. Muncie, IN 47304

MeridianHS.org



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Meridian Dental Union School Corporation Anderson

1547 Ohio Ave. 765-641-7499

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Muncie 110 N. Tillotson Ave. 765-213-3939

Portland 406 W. Votaw St. 260-202-2204

Richmond 520 S. 9th St. 765-935-5390

MeridianMD

Medical Care Offices Anderson 1547 Ohio Ave. 765-641-7499

Bluffton Internal Medicine 303 S. Main St. 260-888-2101

Connersville 707 W. 3rd St. 765-827-1164

260-919-3880 **Meridian Health Pediatrics** Anderson 1547 Ohio Ave.

> Bluffton 303 S. Main St. 260-888-2102

> > Fort Wayne 2622 Lake Ave. 260-299-3160

765-641-7499

Muncie 205 N. Tillotson Ave. 765-291-5437

765-756-5100 Women's Health 100 N. Tillotson Ave. 765-286-2000